

# Strategic Framework and Partnering Agreement

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28-29 March 2006,

GARD General Meeting,

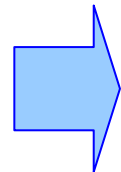
Beijing, China



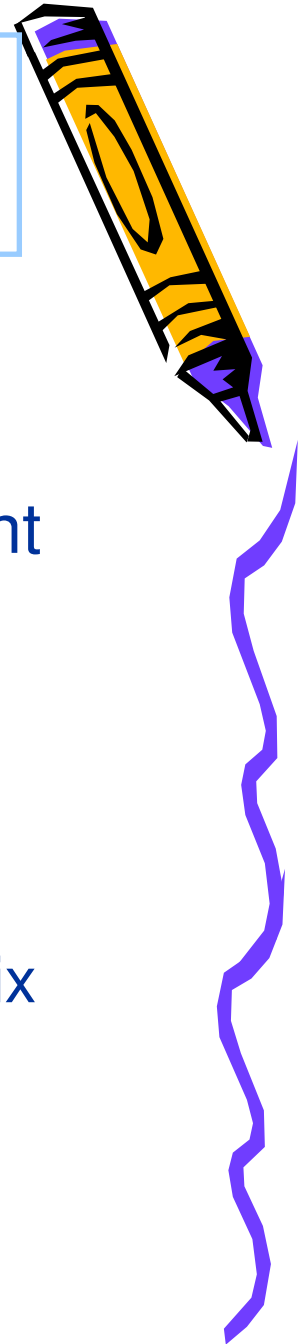
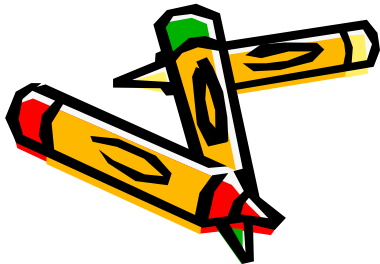
# Purpose of the Presentation

- To define and agree GARD goal, purpose and expected results
- To define and agree the role that each participant could have in achieving GARD goal

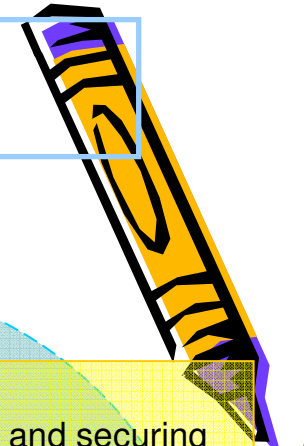
THROUGH  
the tools:



1. GARD problem tree
2. GARD objective tree
3. GARD logical framework matrix
4. GARD work plan
5. GARD time frame
6. Partnering agreement



# GARD Cycle



## 1. Scoping

Understanding the challenge; gathering information,; consulting with stakeholders and with potential resource providers; building a vision of the alliance

## 2. Identifying

Identifying potential participants and securing their involvement; motivating them and encouraging them to work together

## 3. Building

Participants build their working relationship through agreeing the goal, objectives and core principles that will underpin the alliance

## 4. Planning

Participants plan programme of activities and begin to outline a coherent project

## 5. Managing

Participants explore structure and management of their alliance

## 6. Resourcing

Participants (and other supporters) identify and mobilize cash and non-cash resources

## 7. Implementing

Once resources are in place and project details agreed, the implementation process starts – working to a pre-agreed timetable and to specific deliverables

## 8. Measuring

Measuring and reporting on impact and effectiveness – outputs and outcomes. Is the Alliance achieving its goal?

## 9. Reviewing

Reviewing the Alliance: what is the impact of the Alliance on participants? Is it time for some partners to leave and new partners to join?

## 10. Revising

Revising the Alliance, programmes and projects in the light of experience

## 11. Institutionalizing

Building appropriate structures and mechanisms for the partnership to ensure longer-term commitment and continuity

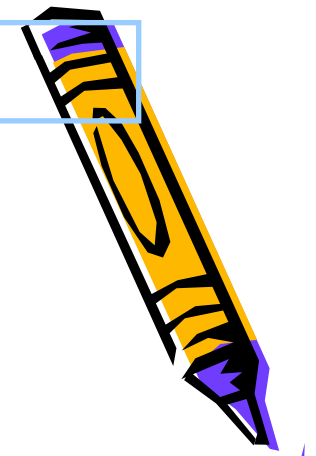
## 12. Sustaining or terminating

Building sustainability or agreeing on appropriate conclusion





# GARD Objective Tree



**END**

To reduce the burden of CRD at worldwide level

**PURPOSE**

An enabling environment for sustainable and appropriate action at individual, community, national and global level is developed

**MEANS**

**ER 1**

**ER 2**

**ER 2**

**ER 2**

**ER 2 & 4**

**ER 3**

**ER 4**

Information exchange and awareness on CRD are improved

Advocacy is strengthened

Funds are mobilized

Existing clinical guidelines and preventive programmes are adequately implemented

CRD surveillance, prevention and control activities are sustainable

Coordination of activities among existing org.

Affected patients

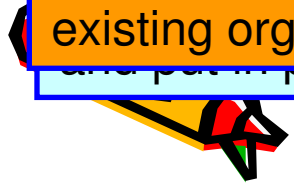
Monitoring and evaluation tools are in place

Health professionals conduct research activities on follow up of CRD programmes at gl/reg/ntl level

Health workforce is properly trained

adaptation of global guidelines to local situation

services available



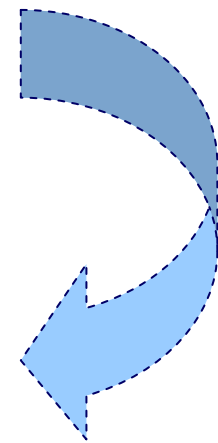
# GARD Logical Framework Matrix

The LF presents the substance of GARD in a comprehensive and commonly understandable form:

- **WHY** GARD is carried out
- **WHAT** GARD is expected to achieve
- **HOW** GARD is going to achieve the results
- **WHICH** external factors are crucial for the success of GARD
- **HOW** to assess the success of GARD
- **WHERE** to find the data required to assess the success of GARD



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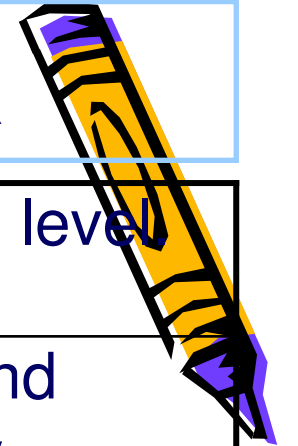
# 2 Dimensions: Vertical and Horizontal

<b>Narrative summary</b>	<b>Objectively verifiable indicators</b>	<b>Means of Verification</b>	<b>Assumptions</b>
The basic strategy underlying the project.	Operational description of OG, P, R (Specific, Measurable, Available, Relevant, Time-bound).	Where and in what form information on the achievement of OG, P, R can be found.	External factors that affect the implementation of the project and long-term sustainability, but lie outside its control.
Overall Goal A superior strategic goal GARD contributes to.			
Purpose GARD intended effects and aspired benefits.			
Results GARD deliverables.			
Activities GARD detailed work tasks to be performed.			

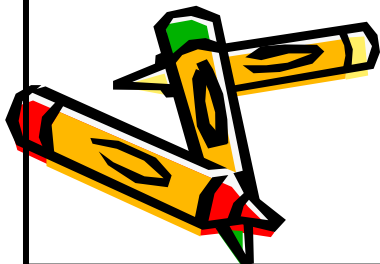
**Vertical logic:**  
what the projects intend to do

**Horizontal logic:**  
measurement of the effects and of the resources used

# GARD Logical Framework



<b>Overall Goal</b>	To reduce the burden of CRD at worldwide level
<b>Purpose</b>	An enabling environment for sustainable and appropriate action at individual, community, national and global level that together will lead to an improved global lung health is developed.
<b>Expected Results</b>	<ol style="list-style-type: none"><li><b>1. Information exchange and awareness</b> on CRD are improved among various stakeholders.</li><li><b>2. Global advocacy and resource mobilization</b> on CRD are increased.</li><li><b>3. Existing programmes</b> on surveillance, prevention and control of CRD are strengthened.</li><li><b>4. The development of new tools</b> for surveillance, prevention and control of CRD is encouraged.</li></ol>

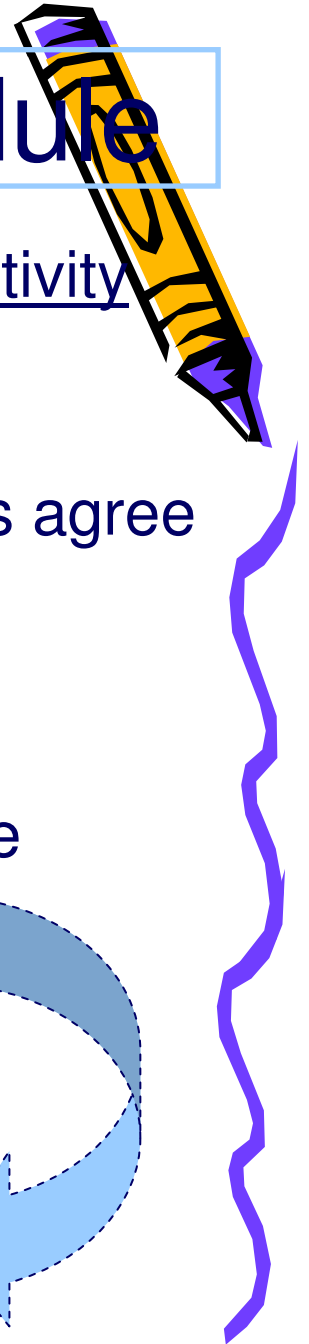
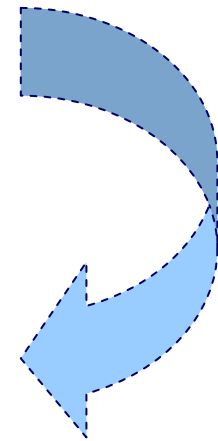


# Activity and Resource Schedule

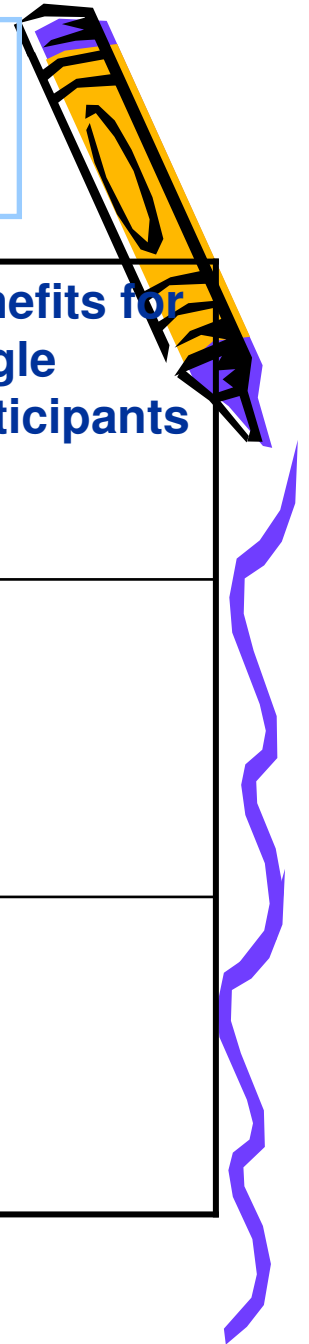
- The LF can be used to prepare a results-based activity and resource schedule (work plan).
- These can be summarized in a graphic format.
- For each activity, it is important that all participants agree on:
  - the timeframe
  - the responsible person
  - the participants that are going to take part in the implementation
  - the planned costs
  - the committed resources
  - the potential benefits



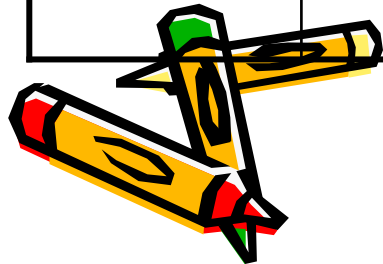
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# Work plan



	<b>Time</b>	<b>Focal Point</b>	<b>Participants interested</b>	<b>Costs</b>	<b>Resources (financial, human, knowledge)</b>	<b>Benefits for single participants</b>
<b>Expected Results</b>						
<b>Activities</b>						

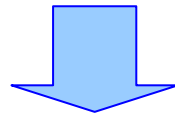


# Examples – Look at:

- **Expected Result 3:**

Existing programmes on surveillance, prevention and control of CRD are strengthened

- **Activity 3.3:** to set up mechanisms of collaboration between existing organizations and programmes
- **Activity 3.6:** to make available affordable CRD technical devices to all health facilities treating CRD



WAO

Brings together

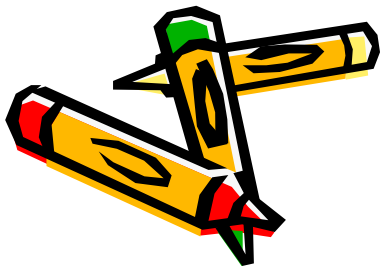
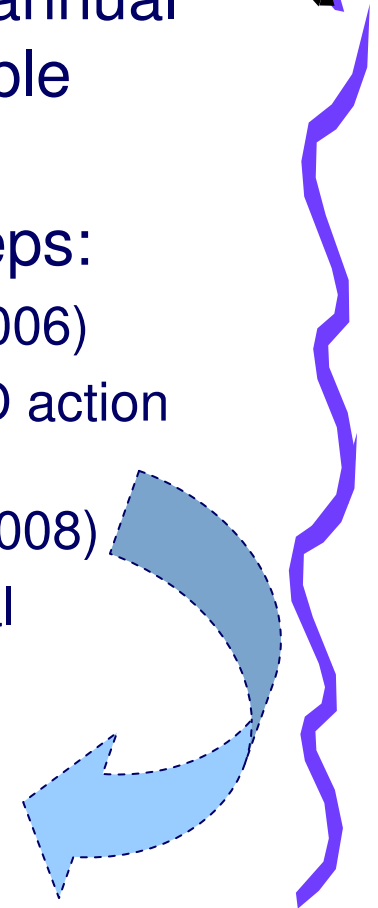
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To  
produce  
affordable  
allergy  
tests



# Timeframe - Chronogram

- The timeframe of the project can be also summarized in a graphic format. It can be on annual basis and becomes as more specific as possible down to weeks and days.
- Currently, GARD time frame is along three steps:
  - Step 1: Development of GARD action plan (2005-2006)
  - Step 2: Development of GARD national plan: GARD action plan is tailored on national situations and pilot demonstration studies are carried out (mid 2006 - 2008)
  - Step 3: GARD action plan is integrated in the Global Chronic Diseases program (2008 - onwards)



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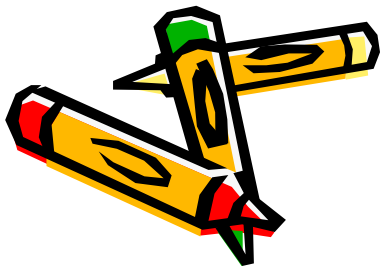
# Partnering Agreement

When roles, commitments and benefits of GARD participants are defined and agreed,

Partnering Agreement is signed

- This will be needed to confirm and consolidate the Alliance medium- to long-term.

- The Agreement will be:
  - not legally binding
  - developed and agreed between the parties as equals
  - readily renegotiable
  - open-ended
  - entered into voluntarily



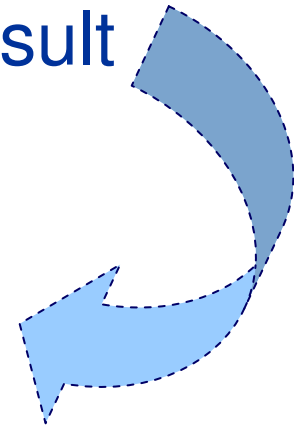
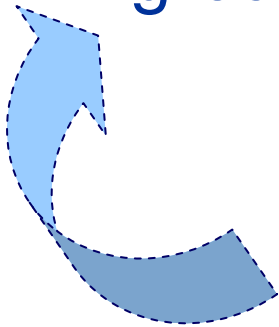
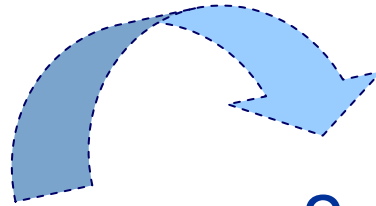
# Discussion from participants

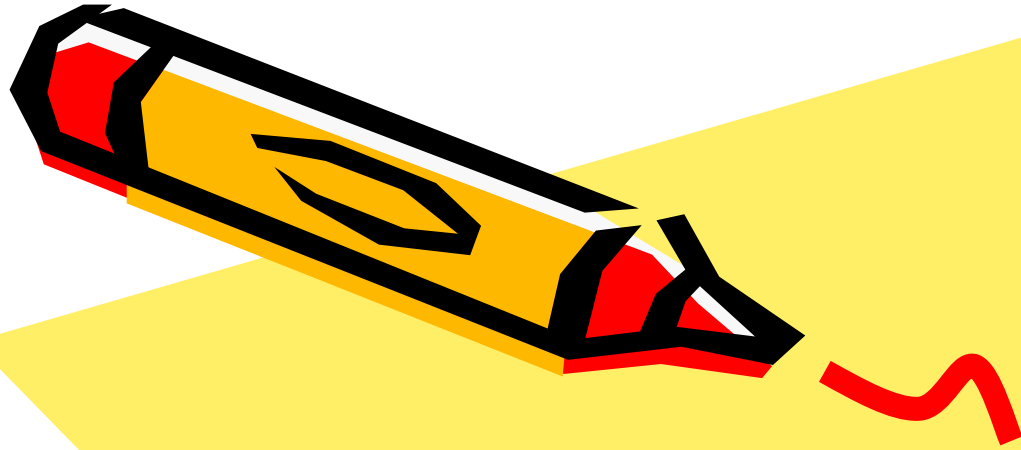


1. Divide the participants in 4 groups

2. Each group comes up with at least two proposals for each expected result

3. Plenary Discussion and decision taken





THANK YOU

