



A 10-DAY RESIDENTIAL TRAINING PROGRAMME:

- Focusing on the analysis of health systems of countries affected by, or recovering from, protracted crises.
- Intended for health professionals working in or on countries in crisis: WHO staff, health personnel in government institutions, NGOs, UN agencies and other humanitarian organizations.
- Mainly focusing on participants working in countries in the WHO Eastern Mediterranean Region: Afghanistan, Djibouti, Egypt, Iraq, Lebanon, Libya, Palestine, Pakistan, Somalia, Sudan and South Sudan, Syria, Tunisia and Yemen

Analysing Disrupted Health Systems in Countries in Crisis

EGYPT, 27 NOVEMBER - 8 DECEMBER 2011

WHAT IS THIS COURSE ABOUT?

The health systems of countries in crisis are often weak and unable to address the increased health needs of the population. Moreover, health workers in these countries often have limited capacity to analyse the major features and weaknesses of the health system.

This lack of capacity hampers the formulation of appropriate sector strategies and plans. As a result, emergency appeals and response interventions are often prepared based on inadequate evidence. This poses major challenges to both Governments and the international community.

This course aims to address these constraints as part of a broader learning programme to improve the analytical and planning capacity of Ministries of Health and agencies in countries with disrupted health sectors. The overall objective of the programme is to strengthen health professionals' ability to analyse health systems in countries in crisis; develop adequate response and recovery strategies; and plan and implement effective interventions.

AT THE END OF THE COURSE, participants will be better equipped to:

- identify relevant information for analysing health systems;
- analyse health systems, assess their performance and identify their structural features and the adaptations they underwent during the crisis;
- understand the importance of the context of the crisis in formulating strategies and plans;
- identify system weaknesses and conceive realistic measures to address them;
- identify the main actors involved and understand their agendas;
- become familiar with system analysis tools, and be able to adapt them to the local context;
- select the lessons learned elsewhere that are relevant to the health sector under study, and be able to apply them;
- present the findings of the system analysis in an effective way.

DEADLINE FOR APPLICATIONS
10 October 2011



Health Action in Crises
Avenue Appia 22
1211 Geneva 27
Switzerland



Merlin
12th Floor, 207 Old Street
London EC1V 9NR
United Kingdom



International Rescue Committee
122 East 42nd Street
New York 10168-1289
USA



U.S. Agency for International Development
Ronald Reagan Building
Washington, D.C. 20523-1000
USA

METHODOLOGY

This course is geared towards adult learning, and uses participatory approaches as much as possible. A variety of methodologies will be used, including lectures, discussions, group work, case studies and exercises. Participants will be given reading material in advance, and will be required to complete 15-20 hours of preparatory work. Participants will also be able to discuss topics raised in the daily sessions during optional evening fora.

COURSE FACULTY

The faculty consists of senior staff from IRC, Merlin and WHO, supplemented by guest lecturers. The course receives funding from the Office of the U.S. Foreign Disaster Assistance (OFDA).

COUNTRY CASE STUDIES

Participants will conduct an in-depth analysis of the health sector in a specific conflict-affected country through :

1. The study of selected country-specific documents before the course;
2. Group work during the course;
3. Presentation of main findings to colleagues and trainers.

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TRAINING CONTENT

(Subject to modification)

- Day 1: Introduction: setting the context
- Day 2: Humanitarian aid and its politics: Data and information challenges
- Day 3: Challenges of complex emergencies to health systems
- Day 4: Policies, strategies and plans
- Day 5 and 6: The main components of health systems in a crisis
- Day 7: The main components of health systems in a crisis (cont.)
- Day 8: Recovery processes and Studying transition processes
- Day 9: Presentation of country case studies
- Day 10: Lessons learned and preliminary evaluation

PARTICIPANT PROFILES AND SELECTION PROCESS

The course is open to all interested and motivated candidates who meet the minimum entry criteria below:

1. a degree in medicine, public health, social sciences or related disciplines;
2. at least five years' work experience in humanitarian action or health systems development, preferably in complex emergencies;
3. willingness to complete 15 to 20 hours of pre-course assignment;
4. proficiency in oral and written English is essential. The selection panel may request a phone interview to assess a candidate's English language proficiency.

Participation in the course is not by nomination but through an open, competitive selection process.

Candidates must meet the minimum entry criteria and submit a complete application package including:

- A completed application form (available on-line at the link below)
- A motivational letter of no more than 300 words

A selection panel consisting of representatives from IRC, Merlin and WHO will review applications and select only the strongest candidates based on the above criteria. The maximum number of participants is 30, to allow for meaningful interaction among participants and between participants and trainers.

PRACTICAL INFORMATION

- The course will be taught in English.
- The course is residential, with lodging and meals provided free to all participants.
- The course organizers will cover the travel expenses and living expenses of national officials from Ministries of Health.
- Participants from UN agencies and NGOs should have their travel expenses (airfare and per diem) covered by their respective organizations and will need prior approval from their respective organizations.
- Unaffiliated participants will be asked to cover their travel related expenses
- Transport between airport and the venue will be arranged and paid for by the course organizers.

- A detailed itinerary should be sent to the Secretariat as soon as a flight booking has been confirmed.
- Participants will be responsible for arranging their own visas and airplane tickets.

DEADLINES

- The deadline for applications is **Monday 10 October 2011**. Applications received after the deadline will not be considered.
- To apply please complete the application form and send it together with a motivational letter to eha@emro.who.int.

Selected participants will be notified on Wednesday **26 October 2011**, and they will be given access to the pre-course reading material on-line. Applicants who are not selected will also be informed.

For more information on the course, and to enrol, please visit:

http://www.who.int/hac/techguidance/training/analysing_health_systems

**FOR ENQUIRIES AND
FURTHER INFORMATION,
PLEASE CONTACT:**

eha@emro.who.int